

# **UHN Foundation**

**Financial statements**

**March 31, 2025**



**Shape the future  
with confidence**

# Independent auditor's report

To the Members of the  
**UHN Foundation**

## Report on the audit of the financial statements

### Opinion

We have audited the financial statements of the **UHN Foundation** [the "Foundation"], which comprise the balance sheet as at March 31, 2025 and the statement of revenue, expenses and changes in fund balances and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2025, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### **Report on other legal and regulatory requirements**

As required by the *Corporations Act* (Ontario), we report that, in our opinion, Canadian accounting standards for not-for-profit organizations have been applied on a basis consistent with that of the preceding year.

*Ernst & Young LLP*

Toronto, Canada  
June 18, 2025

Chartered Professional Accountants  
Licensed Public Accountants



## UHN Foundation

### Balance sheet

[in thousands of dollars]

As at March 31

	2025	2024
	\$	\$
<b>Assets</b>		
Cash	145,418	192,378
Accounts receivable	938	541
Prepaid expenses	422	185
Due from University Health Network <i>[note 9[e]]</i>	75,993	62,062
Investments, fair value <i>[note 3]</i>	1,073,373	954,073
Capital assets, net <i>[note 4]</i>	1,138	1,126
	<b>1,297,282</b>	<b>1,210,365</b>
<b>Liabilities and fund balances</b>		
Accounts payable and accrued liabilities	5,231	4,149
Due to University Health Network <i>[note 9[e]]</i>	16,980	16,154
Deferred revenue	627	95
<b>Total liabilities</b>	<b>22,838</b>	<b>20,398</b>
<b>Fund balances</b>		
General Fund	303	247
Expendable Restricted Fund <i>[note 5]</i>	874,372	819,144
Endowment Fund <i>[note 6]</i>	399,769	370,576
<b>Total fund balances</b>	<b>1,274,444</b>	<b>1,189,967</b>
	<b>1,297,282</b>	<b>1,210,365</b>

See accompanying notes

On behalf of the Board:

Paul Farrell  
Chair

Lynn McGrade  
Treasurer

## UHN Foundation

### Statement of revenue, expenses and changes in fund balances

[in thousands of dollars]

Year ended March 31

	General Fund		Expendable Restricted Fund		Endowment Fund		Total	
	2025	2024	2025	2024	2025	2024	2025	2024
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Revenue</b>								
Donations <i>[notes 9[f], [g] and 10]</i>	10,527	4,086	222,285	201,196	6,442	11,665	239,254	216,947
Special events	1,785	—	10,808	9,400	—	—	12,593	9,400
Bequests	3,553	2,364	5,315	7,836	384	245	9,252	10,445
Total fundraising revenue	15,865	6,450	238,408	218,432	6,826	11,910	261,099	236,792
Investment income <i>[notes 6 and 7]</i>	44,274	37,551	17,839	15,355	19,793	20,633	81,906	73,539
	60,139	44,001	256,247	233,787	26,619	32,543	343,005	310,331
<b>Expenses</b>								
Fundraising and administrative <i>[notes 9[c]]</i>	28,351	22,797	9,186	8,158	—	—	37,537	30,955
Excess of revenue over expenses before grants	31,788	21,204	247,061	225,629	26,619	32,543	305,468	279,376
Grants to University Health Network <i>[note 9[b]]</i>	(92)	(42)	(219,055)	(120,334)	—	—	(219,147)	(120,376)
Grants to other qualified donees	—	—	(1,844)	(1,205)	—	—	(1,844)	(1,205)
	(92)	(42)	(220,899)	(121,539)	—	—	(220,991)	(121,581)
<b>Excess of revenue over expenses for the year</b>	<b>31,696</b>	<b>21,162</b>	<b>26,162</b>	<b>104,090</b>	<b>26,619</b>	<b>32,543</b>	<b>84,477</b>	<b>157,795</b>
Fund balances, beginning of year	247	276	819,144	697,553	370,576	334,343	1,189,967	1,032,172
Transfers between funds <i>[note 8]</i>	(31,640)	(21,191)	29,066	17,501	2,574	3,690	—	—
<b>Fund balances, end of year</b>	<b>303</b>	<b>247</b>	<b>874,372</b>	<b>819,144</b>	<b>399,769</b>	<b>370,576</b>	<b>1,274,444</b>	<b>1,189,967</b>

See accompanying notes

## UHN Foundation

### Statement of cash flows

[in thousands of dollars]

Year ended March 31

	2025	2024
	\$	\$
<b>Operating activities</b>		
Excess of revenue over expenses for the year	84,477	157,795
Add item not involving cash		
Amortization of capital assets	152	150
Changes in non-cash working capital balances related to operations		
Accounts receivable	(397)	(80)
Prepaid expenses	(237)	127
Due from/to University Health Network	(13,105)	3,536
Accounts payable and accrued liabilities	1,082	1,018
Deferred revenue	532	(231)
Reinvested investment income	(81,906)	(73,539)
<b>Cash provided by (used in) operating activities</b>	<b>(9,402)</b>	<b>88,776</b>
<b>Investing activities</b>		
Transfer to externally managed investments	(46,671)	(349,910)
Transfer from externally managed investments	9,277	235,079
Additions to capital assets	(164)	(8)
<b>Cash used in investing activities</b>	<b>(37,558)</b>	<b>(114,839)</b>
<b>Net decrease in cash during the year</b>	<b>(46,960)</b>	<b>(26,063)</b>
Cash, beginning of year	192,378	218,441
<b>Cash, end of year</b>	<b>145,418</b>	<b>192,378</b>

See accompanying notes

## UHN Foundation

### Notes to financial statements

[in thousands of dollars, unless otherwise indicated]

March 31, 2025

#### 1. Purpose of the organization

The UHN Foundation [the "Foundation"] is incorporated under the laws of Ontario as a corporation without share capital. The Foundation raises, receives, accumulates and distributes funds and/or the income therefrom for charitable purposes and, in particular, for the benefit of University Health Network ["UHN"] in respect of medical research, education and other activities related to health care.

The Foundation is a public foundation registered under the *Income Tax Act* (Canada) and, as such, is exempt from income taxes and able to issue donation receipts for income tax purposes under Registration #12386 4068 RR 0001.

#### 2. Summary of significant accounting policies

These financial statements are prepared in accordance with Part III of the *CPA Canada Handbook – Accounting*, "Accounting Standards for Not-for-Profit Organizations," which sets out generally accepted accounting principles for not-for-profit organizations in Canada and includes the significant accounting policies summarized below.

##### Fund accounting

The Foundation ensures, as part of its fiduciary responsibilities, that all funds received with a restricted purpose are expended for the purpose for which they were provided. For financial reporting purposes, the Foundation's funds have been classified as follows:

- The General Fund comprises amounts available for immediate use for the general purposes of the Foundation as determined by the Board of Directors [the "Board"];
- The Expendable Restricted Fund comprises amounts that are to be used for specific purposes as specified by the donors, the Board or as stipulated by the fundraising appeal; and
- The Endowment Fund comprises amounts to be maintained permanently as specified by the donors or the Board.

##### Revenue recognition

The Foundation follows the restricted fund method of accounting for contributions, which include grants, bequests and other donations. Grants and bequests are recorded when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Other donations are recorded when received. Unrestricted contributions are recognized as revenue in the General Fund when initially recorded in the accounts. Externally restricted contributions, except endowment contributions, are recognized as revenue in the Expendable Restricted Fund when initially recorded in the accounts. Externally restricted endowment contributions are recognized as revenue in the Endowment Fund when initially recorded in the accounts. Effective April 1, 2024, pursuant to the Foundation's Gift Allocation Policy, 10% of all new restricted and endowed gifts to a maximum of \$250,000 is allocated to the General Fund.

## UHN Foundation

### Notes to financial statements

[in thousands of dollars, unless otherwise indicated]

March 31, 2025

Investment income (loss) consists of interest, dividends, income distributions from pooled funds, and realized and unrealized gains and losses. Investment income earned on the Endowment Fund or Expendable Restricted Fund resources that must be spent on donor-restricted activities is recognized as revenue of the Expendable Restricted Fund. Investment income subject to donor restrictions stipulating that it be added to the endowment is recognized as revenue of the Endowment Fund. Unrestricted investment income earned on Endowment Fund, Expendable Restricted Fund and General Fund resources is recognized as revenue of the General Fund. Investment losses are allocated in a manner consistent with investment income.

The Foundation recognizes revenue for special events when earned.

#### Cash and cash equivalents

Cash and cash equivalents consist of cash deposits and short-term investments with an original term to maturity of less than 90 days. Cash and investments meeting the definition of cash and cash equivalents that are held for investing rather than liquidity purposes are classified as investments.

#### Financial instruments

Investments reported at fair value consist of equity instruments that are quoted in an active market as well as investments in pooled funds and any investments in fixed income securities that the Foundation designates upon purchase to be measured at fair value. Transaction costs are recognized in the statement of revenue, expenses and changes in fund balances in the period in which they are incurred.

Investments in fixed income securities not designated to be measured at fair value are initially recorded at fair value plus transaction costs and are subsequently measured at amortized cost using the straight-line method, less any provision for impairment.

All transactions are recorded on a trade date basis.

Other financial instruments, including cash and cash equivalents, accounts receivable, due to/from UHN and accounts payable and accrued liabilities, are initially recorded at their fair value and are subsequently measured at cost.

#### Capital assets

Purchased capital assets are recorded at cost. Donated capital assets are recorded at fair value at the date of contribution. Amortization is provided over the estimated useful lives of the assets at the following annual rates:

Furniture and equipment	20% declining balance
Computer equipment	30%–50% declining balance
Leasehold improvements	Straight-line over 10 years

Capital assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not contribute to the Foundation's ability to provide goods and services. Any impairment results in a write-down of the asset and an expense in the statement of revenue, expenses and changes in fund balances. An impairment loss is not reversed if the fair value of the related asset subsequently increases.



## UHN Foundation

### Notes to financial statements

[in thousands of dollars, unless otherwise indicated]

March 31, 2025

#### Grants

Grants are recognized when approved and the recipient has met all conditions.

#### Foreign currency translation

Revenue and expenses denominated in foreign currencies are translated into Canadian dollars at the transaction date. The market values of investments and other monetary items denominated in foreign currencies are translated at the year-end rate. Translation gains and losses are recorded in the statement of revenue, expenses and changes in fund balances.

#### Contributed goods and services

Contributed goods transferred to UHN are recognized at their fair market value. Other donated goods and services are not recognized in these financial statements.

#### **Adoption of Accounting Guideline AcG-20, *Customer's Accounting for Cloud Computing Arrangements* ["AcG-20"]**

Effective April 1, 2024, the Foundation adopted AcG-20. This new guideline provides guidance on both accounting for a customer's expenditures in a cloud computing arrangement and determining whether a software intangible asset exists in the arrangement. Under AcG-20, entities are provided with an optional simplification approach to expense as incurred the expenditures related to the elements in a cloud computing arrangement. When an enterprise does not apply the simplification approach, AcG-20 provides factors to assist the enterprise in determining whether the arrangement includes a software intangible asset or is a software service.

The Foundation has chosen to apply the simplification approach to account for expenditures in cloud computing arrangements. Under this approach, the Foundation recognizes expenditures related to the elements in cloud computing arrangements as an expense as incurred. For the year ended March 31, 2025, the Foundation expensed \$536 for elements in a cloud computing arrangement, which are recorded in fundraising and administrative expenses in the statement of revenue, expenses and changes in fund balances. The Foundation adopted the new AcG-20 retrospectively. There was no impact on prior period financial statements.

## UHN Foundation

### Notes to financial statements

[in thousands of dollars, unless otherwise indicated]

March 31, 2025

#### 3. Investments

Investments consist of the following:

	2025 \$	2024 \$
Cash and term deposits	209,063	231,132
Fixed income		
Canada/provincial bonds	84,340	84,057
Guaranteed Investment Certificates/corporate bonds	525,193	413,463
	609,533	497,520
Equities		
Canadian	86,362	77,109
US	85,785	76,466
International	82,630	71,846
	254,777	225,421
	1,073,373	954,073

Investments in pooled funds have been allocated among the asset classes based on the underlying investments in the pooled funds.

The weighted average yield and average term to maturity for the fixed income securities are as follows:

	2025		2024	
	Weighted average yield %	Average term to maturity [years]	Weighted average yield %	Average term to maturity [years]
Cash and term deposits	5.65	0.42	5.73	0.38
Canada/provincial bonds	3.33	8.64	3.97	8.38
Guaranteed Investment Certificates/ corporate bonds	4.96	4.63	5.56	2.69

Investments are managed as two pools:

- [i] Investments related to the Endowment Fund are invested as follows: short-term investments – 1% [2024 – 2%]; equities – 63% [2024 – 61%]; and fixed income securities – 36% [2024 – 37%]; and
- [ii] Investments related to the Expendable Restricted Fund are invested primarily in Guaranteed Investment Certificates ["GICs"].

## UHN Foundation

### Notes to financial statements

[in thousands of dollars, unless otherwise indicated]

March 31, 2025

#### 4. Capital assets

Capital assets consist of the following:

	2025		2024	
	Cost	Accumulated amortization	Cost	Accumulated amortization
	\$	\$	\$	\$
Furniture and equipment	518	423	515	403
Computer equipment	541	531	535	527
Leasehold improvements	1,371	338	1,216	210
	2,430	1,292	2,266	1,140
Less accumulated amortization	1,292		1,140	
<b>Net book value</b>	<b>1,138</b>		<b>1,126</b>	

#### 5. Expendable Restricted Fund

The Expendable Restricted Fund balance represents the excess of amounts received with external restrictions over expenses for the following purposes, together with funds internally restricted by the Board:

	2025	2024
	\$	\$
Externally restricted		
Research	366,014	352,250
Equipment, building and renovation	81,317	63,045
Education and other	354,226	360,100
	801,557	775,395
Internally restricted [note 8[b]]	72,815	43,749
	874,372	819,144

The internally restricted balance represents amounts set aside by the Board for various purposes, predominantly in a Stabilization Reserve available for operational needs of \$35,863 [2024 – \$35,749].

## UHN Foundation

### Notes to financial statements

[in thousands of dollars, unless otherwise indicated]

March 31, 2025

#### 6. Endowment Fund

[a] Major categories of the Endowment Fund balance are as follows:

	2025 \$	2024 \$
Funds externally restricted for endowment purposes		
Income, which must be used for a restricted purpose	343,371	317,159
Income, which is unrestricted	27,173	25,690
Externally restricted funds restricted for endowment purposes by the Board	18,716	17,693
Unrestricted funds restricted for endowment purposes by the Board	10,509	10,034
	<b>399,769</b>	<b>370,576</b>

[b] The Foundation has a policy designed to protect the real value of endowments by limiting the amount of investment income made available for spending and requiring the reinvestment of income not made available. In 2025 and 2024, the amount made available for spending is 3.5%, with the exception of two funds that remain at 5.0%. The administration fee is 1.5%.

In any particular year, should net investment income be insufficient to fund the amount to be made available for spending or the return on investments is a net investment loss, the amount that is to be made available for spending is funded by the accumulated reinvested income. However, for individual endowment funds without sufficient accumulated reinvestment income, endowment capital is used in the current year. This amount is expected to be recovered by future net investment income.

The preservation of capital [i.e., any excess investment income earned above the payout rate] is recorded as revenue of the Endowment Fund for donor-designated funds. For Board-designated unrestricted funds, the preservation of capital is recorded as income of the General Fund and transferred to the Endowment Fund in the statement of revenue, expenses and changes in fund balances. For Board-designated restricted funds, the preservation of capital is recorded as income in the Expendable Restricted Fund and transferred to the Endowment Fund in the statement of revenue, expenses and changes in fund balances.

[c] In 2025, investment income of \$38,518 [2024 – \$38,342] was earned on investments held for the Endowment Fund. An amount of \$21,291 [2024 – \$22,356] was allocated for the preservation of capital. Of this amount, \$19,793 [2024 – \$20,633] related to donor-designated funds was recorded as investment income in the Endowment Fund. Capital preservation of \$1,498 [2024 – \$1,723] related to Board-designated funds was recorded as income in the General and Expendable Restricted Funds then transferred to the Endowment Fund [note 8[a]].

In 2025, \$11,689 [2024 – \$10,968] made available for spending as calculated in accordance with the Foundation's Endowment Fund policy was recorded as investment income in the Expendable Restricted and General Funds. In addition, \$5,538 [2024 – \$5,018] related to donor-designated and Board-designated funds was recorded as investment income in the General Fund for administration in accordance with the Board policy.

## UHN Foundation

### Notes to financial statements

[in thousands of dollars, unless otherwise indicated]

March 31, 2025

#### 7. Investment income

Investment income earned on the Foundation's assets consists of the following:

	2025 \$	2024 \$
Interest and dividends	19,178	22,836
Realized gains (losses)	30,209	(1,523)
Net change in unrealized gains and losses on investments	33,633	53,365
	83,020	74,678
Less investment management and custodial fees	1,114	1,139
	81,906	73,539

#### 8. Interfund transfers

Transfers between funds consist of the following:

	General Fund		Expendable Restricted Fund		Endowment Fund	
	2025 \$	2024 \$	2025 \$	2024 \$	2025 \$	2024 \$
[a] Allocation of investment income in accordance with Board policy [note 6[c]]	(735)	(795)	(763)	(928)	1,498	1,723
[b] Board-/donor-approved transfers	(30,905)	(20,396)	29,829	18,429	1,076	1,967
	(31,640)	(21,191)	29,066	17,501	2,574	3,690

#### 9. Related party transactions

- [a] The Foundation, together with three other foundations affiliated with UHN, is responsible for fundraising activities carried out on behalf of UHN.
- [b] During the year, the Foundation funded the following projects carried out at UHN primarily from the Expendable Restricted Fund:

	2025 \$	2024 \$
Equipment, building and renovation	107,460	21,147
Research, education and patient care	111,687	99,229
	219,147	120,376

## UHN Foundation

### Notes to financial statements

[in thousands of dollars, unless otherwise indicated]

March 31, 2025

- [c] The Foundation reimbursed UHN for salaries and benefits of \$20,819 [2024 – \$20,870] recorded in fundraising and administrative expenses associated with UHN staff working at the Foundation. In addition, UHN charged the Foundation \$672 [2024 – \$674] for the use of office equipment and related technical support. UHN provides the Foundation with space and other administrative support at no cost.
- [d] The Foundation pays certain common expenses on behalf of other foundations affiliated with UHN and is reimbursed. The Foundation reimburses the other foundations affiliated with UHN for those common expenses incurred by them on the Foundation's behalf.
- [e] Amounts due to/from UHN are interest free and due on demand.
- [f] The Foundation received grants of US\$1,020 [2024 – US\$156] from The American Friends of UHN, Inc., an affiliated United States tax-exempt charitable organization.
- [g] During the year ended March 31, 2025, UHN agreed to transfer \$75,993 [2024 – \$71,062] to the Foundation, which is recorded as revenue in the Expendable Restricted Fund.

#### 10. Lottery

During the year, the Foundation operated a 50/50 Payday Raffle lottery under the Alcohol and Gaming Commission of Ontario license.

	2025	2024
	\$	\$
Lottery funds revenue	934	720
Expenses	479	414
<b>Net proceeds</b>	<b>455</b>	<b>306</b>

Lottery funds raised have been used to support research projects at UHN.

The Foundation has been categorized as operating an Electronic 50/50 raffle, and as such does not require a standby letter of credit in connection with the lottery.

#### 11. Financial instruments and risk management

The Foundation is exposed to various financial risks through transactions in financial instruments.

##### Currency risk

The Foundation is exposed to currency risk with respect to its investments denominated in foreign currencies, including the underlying investments of its pooled funds denominated in foreign currencies, because the fair value and future cash flows will fluctuate due to the changes in the relative value of foreign currencies against the Canadian dollar. The Foundation mitigates this risk with various strategies such as ensuring foreign securities exceed no more than 50% of the total market value of the endowment equity portfolio and no one security shall represent more than 10% of the equity portfolio.

## **UHN Foundation**

### **Notes to financial statements**

[in thousands of dollars, unless otherwise indicated]

March 31, 2025

#### **Credit risk**

The Foundation is exposed to credit risk in connection with its fixed income investments because of the risk that one party to the financial instrument may cause a financial loss for the other party by failing to discharge an obligation. The Foundation mitigates this risk by monitoring the performance of the individual investments and by ensuring compliance by the investment manager with the set investment policies of the Foundation.

#### **Interest rate risk**

The Foundation is exposed to interest rate risk with respect to its investments in GICs because of the reinvestment risk of GICs at maturity. The Foundation mitigates this risk by laddering the GIC investments over terms of one to ten years.

#### **Other price risk**

The Foundation is exposed to other price risk through changes in market prices [other than changes arising from interest rate or currency risks] in connection with its investments in equity securities and pooled funds. The Foundation manages this risk through diversification as set out in its investment policies and by regularly monitoring the asset mix of the portfolio.

### **12. Comparative financial statements**

Certain comparative figures were reclassified from statements previously presented to conform to the presentation of the 2025 financial statements.