

UHN Foundation

Financial statements

March 31, 2023



Independent auditor's report

To the Members of the
UHN Foundation

Report on the audit of the financial statements

Opinion

We have audited the financial statements of the **UHN Foundation** [the "Foundation"], which comprise the balance sheet as at March 31, 2023 and the statement of revenue, expenses and changes in fund balances and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2023, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements

As required by the *Corporations Act* (Ontario), we report that, in our opinion, Canadian accounting standards for not-for-profit organizations have been applied on a basis consistent with that of the preceding year.

Toronto, Canada
June 13, 2023

Ernst & Young LLP

Chartered Professional Accountants
Licensed Public Accountants



UHN Foundation

Balance sheet

[in thousands of dollars]

As at March 31

	2023	2022
	\$	\$
Assets		
Cash and cash equivalents	218,441	188,735
Accounts receivable	461	450
Prepaid expenses	312	634
Due from University Health Network [notes 9[e] and [g]]	78,166	67,999
Investments, fair value [note 3]	765,703	704,511
Capital assets, net [note 4]	1,268	863
	1,064,351	963,192
Liabilities and fund balances		
Current		
Accounts payable and accrued liabilities	3,131	2,475
Due to University Health Network [note 9[e]]	28,722	27,871
Deferred revenue	326	1,319
Total current liabilities	32,179	31,665
Fund balances		
General Fund	276	384
Expendable Restricted Fund [note 5]	697,553	594,536
Endowment Fund [note 6]	334,343	336,607
Total fund balances	1,032,172	931,527
	1,064,351	963,192

See accompanying notes

On behalf of the Board:

Raj Kothari
Chair

Paul Farrell
Treasurer

UHN Foundation

Statement of revenue, expenses and changes in fund balances

[in thousands of dollars]

Year ended March 31

	General Fund		Expendable Restricted Fund		Endowment Fund		Total	
	2023	2022	2023	2022	2023	2022	2023	2022
	\$	\$	\$	\$	\$	\$	\$	\$
Revenue								
Donations <i>[notes 9[f], [g] and 10]</i>	3,891	3,877	206,646	187,054	7,800	11,781	218,337	202,712
Special events	1,653	—	11,067	9,937	—	—	12,720	9,937
Bequests	1,044	1,436	6,108	1,151	347	16	7,499	2,603
Total fundraising revenue	6,588	5,313	223,821	198,142	8,147	11,797	238,556	215,252
Investment income <i>[notes 6 and 7]</i>	9,135	5,517	511	7,534	—	3,592	9,646	16,643
	15,723	10,830	224,332	205,676	8,147	15,389	248,202	231,895
Expenses								
Fundraising and administrative <i>[notes 9[c] and 11]</i>	20,277	18,108	6,969	6,010	—	—	27,246	24,118
Excess (deficiency) of revenue over expenses before grants	(4,554)	(7,278)	217,363	199,666	8,147	15,389	220,956	207,777
Grants to University Health Network <i>[note 9[b]]</i>	(1)	(105)	(114,640)	(104,971)	—	—	(114,641)	(105,076)
Grants to other qualified donees	—	—	(5,670)	(7,326)	—	—	(5,670)	(7,326)
Total grants	(1)	(105)	(120,310)	(112,297)	—	—	(120,311)	(112,402)
Excess (deficiency) of revenue over expenses for the year	(4,555)	(7,383)	97,053	87,369	8,147	15,389	100,645	95,375
Fund balances, beginning of year	384	526	594,536	515,410	336,607	320,216	931,527	836,152
Transfers between funds <i>[note 8]</i>	4,447	7,241	5,964	(8,243)	(10,411)	1,002	—	—
Fund balances, end of year	276	384	697,553	594,536	334,343	336,607	1,032,172	931,527

See accompanying notes

UHN Foundation

Statement of cash flows

[in thousands of dollars]

Year ended March 31

	2023	2022
	\$	\$
Operating activities		
Excess of revenue over expenses for the year	100,645	95,375
Add item not involving cash		
Amortization of capital assets	123	33
Changes in non-cash working capital balances related to operations		
Accounts receivable	(11)	(133)
Prepaid expenses	322	(366)
Due from/to University Health Network	(9,316)	(3,250)
Accounts payable and accrued liabilities	656	(549)
Deferred revenue	(993)	(829)
Reinvested investment income	(9,646)	(16,643)
Cash provided by operating activities	81,780	73,638
Investing activities		
Transfer to externally managed investments	(197,999)	(255)
Transfer from externally managed investments	146,453	14,145
Additions to capital assets	(528)	(739)
Cash provided by (used in) investing activities	(52,074)	13,151
Net increase in cash during the year	29,706	86,789
Cash and cash equivalents, beginning of year	188,735	101,946
Cash and cash equivalents, end of year	218,441	188,735

See accompanying notes

UHN Foundation

Notes to financial statements

[in thousands of dollars, unless otherwise indicated]

March 31, 2023

1. Purpose of the organization

The UHN Foundation [the “Foundation”] is incorporated under the laws of Ontario as a corporation without share capital. The Foundation raises, receives, accumulates and distributes funds and/or the income therefrom for charitable purposes and, in particular, for the benefit of University Health Network [“UHN”] in respect of medical research, education and other activities related to health care.

The Foundation is a public foundation registered under the *Income Tax Act* (Canada) and, as such, is exempt from income taxes and able to issue donation receipts for income tax purposes under Registration #12386 4068 RR 0001.

2. Summary of significant accounting policies

These financial statements are prepared in accordance with Part III of the *CPA Canada Handbook – Accounting*, “Accounting Standards for Not-for-Profit Organizations,” which sets out generally accepted accounting principles for not-for-profit organizations in Canada and includes the significant accounting policies summarized below.

Fund accounting

The Foundation ensures, as part of its fiduciary responsibilities, that all funds received with a restricted purpose are expended for the purpose for which they were provided. For financial reporting purposes, the Foundation’s funds have been classified as follows:

- The General Fund comprises amounts available for immediate use for the general purposes of the Foundation as determined by the Board of Directors [the “Board”].
- The Expendable Restricted Fund comprises amounts that are to be used for specific purposes as specified by the donors, the Board or as stipulated by the fundraising appeal.
- The Endowment Fund comprises amounts to be maintained permanently as specified by the donors or the Board.

Revenue recognition

The Foundation follows the restricted fund method of accounting for contributions, which include grants, bequests and other donations. Grants and bequests are recorded when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Other donations are recorded when received. Unrestricted contributions are recognized as revenue in the General Fund when initially recorded in the accounts. Externally restricted contributions, except endowment contributions, are recognized as revenue in the Expendable Restricted Fund when initially recorded in the accounts. Externally restricted endowment contributions are recognized as revenue in the Endowment Fund when initially recorded in the accounts.

Investment income (loss) consists of interest, dividends, income distributions from pooled funds, and realized and unrealized gains and losses. Investment income earned on the Endowment Fund or Expendable Restricted Fund resources that must be spent on donor-restricted activities is recognized as revenue of the Expendable Restricted Fund. Investment income subject to donor restrictions stipulating that it be added to the endowment is recognized as revenue of the Endowment Fund. Unrestricted investment income earned on Endowment Fund, Expendable Restricted Fund and General Fund resources is recognized as revenue of the General Fund. Investment losses are allocated in a manner consistent with investment income.

UHN Foundation

Notes to financial statements

[in thousands of dollars, unless otherwise indicated]

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The Foundation recognizes revenue for special events when earned.

Cash and cash equivalents

Cash and cash equivalents consist of cash deposits and short-term investments with an original term to maturity of less than 90 days. Cash and investments meeting the definition of cash and cash equivalents that are held for investing rather than liquidity purposes are classified as investments.

Financial instruments

Investments reported at fair value consist of equity instruments that are quoted in an active market as well as investments in pooled funds and any investments in fixed income securities that the Foundation designates upon purchase to be measured at fair value. Transaction costs are recognized in the statement of revenue, expenses and changes in fund balances in the period during which they are incurred.

Investments in fixed income securities not designated to be measured at fair value are initially recorded at fair value plus transaction costs and are subsequently measured at amortized cost using the straight-line method, less any provision for impairment.

All transactions are recorded on a trade date basis.

Other financial instruments, including cash and cash equivalents, accounts receivable, due to/from UHN and accounts payable and accrued liabilities, are initially recorded at their fair value and are subsequently measured at cost.

Capital assets

Purchased capital assets are recorded at cost. Donated capital assets are recorded at fair value at the date of contribution. Amortization is provided over the estimated useful lives of the assets at the following annual rates:

Furniture and equipment	20% declining balance
Computer equipment	30%–50% declining balance
Leasehold improvements	Straight-line over 10 years

Capital assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not contribute to the Foundation's ability to provide goods and services. Any impairment results in a write-down of the asset and an expense in the statement of revenue, expenses and changes in fund balances. An impairment loss is not reversed if the fair value of the related asset subsequently increases.

Grants

Grants are recognized when approved and the recipient has met all conditions.

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Foreign currency translation

Revenue and expenses denominated in foreign currencies are translated into Canadian dollars at the transaction date. The market values of investments and other monetary items denominated in foreign currencies are translated at the year-end rate. Translation gains and losses are recorded in the statement of revenue, expenses and changes in fund balances.

Contributed goods and services

Contributed goods transferred to UHN are recognized at their fair market value. Other donated goods and services are not recognized in these financial statements.

Allocation of expenses

A portion of the salaries and benefits of employees engaged in fundraising activities is allocated to the Expendable Restricted Fund based on time spent on fundraising programs focused on raising restricted funds. In addition, general fundraising and support expenses equal to a percentage of special events revenue are allocated to the Expendable Restricted Fund when the revenue is recorded in this fund.

3. Investments

Investments consist of the following:

	2023	2022
	\$	\$
Cash and term deposits	187,332	48,692
Fixed income		
Canada/provincial	192,117	205,589
Corporate	161,004	150,191
Pooled funds	16,326	15,177
	369,447	370,957
Equities		
Canadian	64,640	98,849
U.S.	66,420	89,577
Pooled funds	77,864	96,436
	208,924	284,862
	765,703	704,511

Investments in pooled funds have been allocated among the asset classes based on the underlying investments in the pooled funds.

UHN Foundation

Notes to financial statements

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The weighted average yield and average term to maturity for the fixed income securities are as follows:

	2023		2022	
	Weighted average yield %	Average term to maturity [years]	Weighted average yield %	Average term to maturity [years]
Cash and term deposits	3.74	0.48	0.96	0.39
Canada/provincial bonds	3.00	6.61	2.82	7.12
Corporate bonds	3.37	3.09	3.35	4.43

Investments are managed as two pools:

- [i] Investments related to the Endowment Fund are invested as follows: short-term investments – 1% [2022 – 1%]; equities – 61% [2022 – 63%]; and fixed income securities – 38% [2022 – 36%].
- [ii] Investments related to the Expendable Restricted Fund are invested primarily in fixed income securities, with the exception of \$30,352 [2022 – \$113,032], which was invested in securities with an investment mix consistent with the mix of investments held for the Endowment Fund. The Foundation engaged in a de-risk strategy for the expendable restricted fund and withdrew \$88,500 from securities previously invested with an investment mix consistent with the mix of investments held for the Endowment Fund.

4. Capital assets

Capital assets consist of the following:

	2023		2022	
	Cost \$	Accumulated amortization \$	Cost \$	Accumulated amortization \$
Furniture and equipment	508	379	480	352
Computer equipment	535	522	535	515
Leasehold improvements	1,215	89	715	—
	2,258	990	1,730	867
Less accumulated amortization	990		867	
Net book value	1,268		863	

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5. Expendable Restricted Fund

The Expendable Restricted Fund balance represents the excess of amounts received with external restrictions over expenses for the following purposes, together with funds internally restricted by the Board:

	2023	2022
	\$	\$
Externally restricted		
Research	327,786	315,840
Equipment, building and renovation	53,162	43,806
Education and other	290,134	204,530
	<u>671,082</u>	<u>564,176</u>
Internally restricted <i>[notes 8[b] and [e]]</i>	26,471	30,360
	<u>697,553</u>	<u>594,536</u>

The internally restricted balance represents amounts set aside by the Board in a Stabilization Reserve available for operational needs.

6. Endowment Fund

[a] Major categories of the Endowment Fund balance are as follows:

	2023	2022
	\$	\$
Funds externally restricted for endowment purposes		
Income from which must be used for a restricted purpose	283,481	284,170
Income from which is unrestricted	23,985	24,654
Externally restricted funds restricted for endowment purposes by the Board of Directors	17,396	17,920
Unrestricted funds restricted for endowment purposes by the Board of Directors	9,481	9,863
	<u>334,343</u>	<u>336,607</u>

[b] The Foundation has a policy designed to protect the real value of endowments by limiting the amount of investment income made available for spending and requiring the reinvestment of income not made available. In 2023 and 2022, the amount made available for spending is 3.5%, with the exception of two funds that remain at 5.0%. The administration fee is 1.5%.

In any particular year, should net investment income be insufficient to fund the amount to be made available for spending or the return on investments is a net investment loss, the amount that is to be made available for spending is funded by the accumulated reinvested income. However, for individual endowment funds without sufficient accumulated reinvestment income, endowment capital is used in the current year. This amount is expected to be recovered by future net investment income.

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The preservation of capital [i.e., any excess investment income earned above the payout rate] is recorded as revenue of the Endowment Fund for donor-designated funds. For Board-designated unrestricted funds, the preservation of capital is recorded as income of the General Fund and transferred to the Endowment Fund in the statement of revenue, expenses and changes in fund balances. For Board-designated restricted funds, the preservation of capital is recorded as income in the Expendable Restricted Fund and transferred to the Endowment Fund in the statement of revenue, expenses and changes in fund balances.

- [c] In 2023, investment income earned on the endowment fund of \$5,525 was insufficient to payout the amounts available for spending and administration fee under the Foundation's current policy, and as a result there is no preservation of capital. Of the total earned in the year, \$53 related to Board-designated unrestricted funds was recorded as income in the General Fund. The amount earned of \$453 related to donor-designated funds was recorded in the Expendable Restricted Fund. In accordance with Board policy, \$5,019 related to donor-designated funds was allocated to the General Fund for administration.

The amounts made available for spending, as calculated in accordance with the Foundation's policy, was \$10,444. The deficiency of investment income earned on endowments over the spending allocation of \$9,938 was recorded as a transfer from the Endowment Fund to the Restricted Fund of \$9,344 and General Fund of \$594 [note 8 [a]].

- [d] In 2022, investment income of \$18,588 was earned on investments held for the Endowment Fund. An amount of \$3,832 was allocated for the preservation of capital. Of this amount, \$3,592 related to donor-designated funds was recorded as investment income in the Endowment Fund. Capital preservation of \$240 related to Board-designated funds was recorded as income in the General and Expendable Restricted Funds then transferred to the Endowment Fund [note 8[d]].

In 2022, \$9,949 made available for spending as calculated in accordance with the Foundation's Endowment Fund policy was recorded as investment income in the Expendable Restricted and General Funds. In addition, \$4,807 related to donor-designated and Board-designated funds was recorded as investment income in the General Fund for administration in accordance with the Board policy.

7. Investment income

Investment income earned on the Foundation's assets consists of the following:

	2023	2022
	\$	\$
Interest and dividends	21,101	16,774
Realized gains	19,685	18,340
Net change in unrealized loss on investments	(29,690)	(16,669)
	11,096	18,445
Less investment management and custodial fees	1,450	1,802
	<u>9,646</u>	<u>16,643</u>

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[in thousands of dollars, unless otherwise indicated]

March 31, 2023

8. Interfund transfers

Transfers between funds consist of the following:

	2023		
	General Fund	Expendable Restricted Fund	Endowment Fund
	\$	\$	\$
[a] Allocation of investment income in accordance with Board policy <i>[note 6[c]]</i>	594	9,344	(9,938)
[b] Stabilization Reserve transfers <i>[note 5]</i>	3,889	(3,889)	—
[c] Other Board/donor-approved transfers	(36)	509	(473)
	4,447	5,964	(10,411)
	2022		
	General Fund	Expendable Restricted Fund	Endowment Fund
	\$	\$	\$
[d] Allocation of investment income in accordance with Board policy <i>[note 6[d]]</i>	(271)	31	240
[e] Stabilization Reserve transfers <i>[note 5]</i>	7,600	(7,600)	—
[f] Other Board/donor-approved transfers	(88)	(674)	762
	7,241	(8,243)	1,002

9. Related party transactions

[a] The Foundation, together with two other foundations affiliated with UHN, is responsible for fundraising activities carried out on behalf of UHN.

[b] During the year, the Foundation funded the following projects carried out at UHN primarily from the Expendable Restricted Fund:

	2023	2022
	\$	\$
Equipment, building and renovation	13,579	9,054
Research, education and patient care	101,062	96,022
	114,641	105,076

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[in thousands of dollars, unless otherwise indicated]

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- [c] The Foundation reimbursed UHN for salaries and benefits of \$17,801 [2022 – \$17,103] recorded in fundraising and administrative expenses associated with UHN staff working at the Foundation. In addition, UHN charged the Foundation \$690 [2022 – \$660] for the use of office equipment and related technical support. UHN provides the Foundation with space and other administrative support at no cost.
- [d] The Foundation pays certain common expenses on behalf of other foundations affiliated with UHN and is reimbursed. The Foundation reimburses the other foundations affiliated with UHN for those common expenses incurred by them on the Foundation's behalf.
- [e] Amounts due to/from UHN are interest free and due on demand.
- [f] The Foundation received grants of US\$515 [2022 – US\$1,780] from The American Friends of UHN, Inc., an affiliated United States tax-exempt charitable organization.
- [g] During the year ended March 31, 2023, UHN agreed to transfer \$77,956 [2022 – \$64,257] to the Foundation, which is recorded as revenue in the Expendable Restricted Fund.

10. Lottery

During the year, the Foundation operated a 50/50 Payday Raffle lottery under the Alcohol and Gaming Commission of Ontario license.

	2023	2022
	\$	\$
Lottery funds revenue	717	675
Expenses	415	348
Net proceeds	302	327

Lottery funds raised have been used to support research projects at UHN.

The Foundation has been categorized as operating an Electronic 50/50 raffle, and as such does not require a standby letter of credit in connection with the lottery.

11. Allocation of expenses

General fundraising and support expenses of \$850 [2022 – \$679] have been included in fundraising and administrative expenses recorded in the Expendable Restricted Fund.

UHN Foundation

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[in thousands of dollars, unless otherwise indicated]

March 31, 2023

12. Financial instruments and risk management

The Foundation is exposed to various financial risks through transactions in financial instruments.

Currency risk

The Foundation is exposed to currency risk with respect to its investments denominated in foreign currencies, including the underlying investments of its pooled funds denominated in foreign currencies, because the fair value and future cash flows will fluctuate due to the changes in the relative value of foreign currencies against the Canadian dollar. The Foundation mitigates this risk with various strategies such as ensuring foreign securities exceed no more than 50% of the total market value of the endowment equity portfolio and no one security shall represent more than 10% of the equity portfolio.

Credit risk

The Foundation is exposed to credit risk in connection with its fixed income investments because of the risk that one party to the financial instrument may cause a financial loss for the other party by failing to discharge an obligation. The Foundation mitigates this risk by monitoring the performance of the individual investments and by ensuring compliance by the investment manager with the set investment policies of the Foundation.

Interest rate risk

The Foundation is exposed to interest rate risk with respect to its investments in fixed income securities and a pooled fund that holds fixed income securities because the fair value will fluctuate due to changes in market interest rates. The Foundation manages this risk by monitoring the performance of the individual investments and by ensuring compliance by the investment manager with the set investment policies of the Foundation. In particular, investments in bonds and other fixed income securities have set limits on duration and concentration to mitigate interest rate volatility.

Other price risk

The Foundation is exposed to other price risk through changes in market prices [other than changes arising from interest rate or currency risks] in connection with its investments in equity securities and pooled funds. The Foundation manages this risk through diversification as set out in its investment policies and by regularly monitoring the asset mix of the portfolio.